Mr. Sutherland reminded everyone of our Interior Space Naming Policy and request form.

Mr. Sutherland raised the question of whether we want to continue treating e-tuition the same as e-core for full-time students. E-tuition has generated approximately $167,000 in revenue for this fall. Some students cannot afford to pay the extra amount and thus could prevent them from graduating on time. It is too late for this fall but we need to start discussing it for next year. What will be the impact of the loss of this revenue? Dr. Clay will do a System-wide survey, discuss with pertinent Deans, and direct us for Fall 2014.

Dr. Anderson announced that the SACS report was put in the mail on Friday. It will be reviewed between November 5-7 and we should receive feedback around Thanksgiving.

1. **Update on Student Enrollment and Core Seats (Lingrell):** Dr. Marrero thanked Scot, John and Jon for their work and for working with the Deans. We are collaboratively trying to understand the model better. Next fall, we need to have the courses available at the beginning – seats planned early. Our average credit hour has increased from 13.7 to 14.09. We originally had 2,134 freshmen, had planned for 2,030, and ended up with 2,080. We will be doing several analyses. What are our values? What is the size of the class that we are proud of? Space issue is also important. Need purposeful enrollment growth, physical capital, and human capital. This will require a big discussion.

2. **Ombuds Search (Johnson):** Dr. Johnson sent the updated job description to HR last Thursday. It has been posted. He will be sending out an e-mail to all-faculty today. We hope to get the position filled by the end of this month.

3. **Government and External Relations (Marrero):** Dr. Marrero announced that the Chief of Staff position will now be a Government and External Relations position. Hopefully, the new search will begin at the end of this month.

4. **Innovation Squad (Marrero):** Dr. Marrero has formed the Innovation Squad to meet with area businesses to help with job development, increase internships, foster partnerships, and understand what our graduates are lacking. There has already been a first meeting. The squad consists of Dr. Myrna Gantner, Dr. Jon Anderson, Dr. Farooq Khan, Dr. Faye McIntyre, Dr. Randy Hendricks, Dr. Jane McCandless, Dr. Lorene Flanders, Dr. Kathyrn Grams, Dr. Melanie Clay, Ms. Rachael Robinson, Ms. Keri Burns, and Dr. Charles Maris.

5. **Update on Academic Master Plan (Horvath):** Dr. Horvath sent out the latest draft this morning. Deans should review it and be ready to discuss it at the Deans’ meeting on Monday. We are making a lot of progress. There will be hurdles to attach dollar figures to some of the plans. Dr. Marrero asked about the SPC. Some members agreed communication is strong.

6. **Financial Aid (Lingrell):** We have asked for and received an extension from the DOE.
Wanted to get a third party in to review and verify the submission to DOE. Will have more clarity by October 2\textsuperscript{nd}. The System Office is looking at ways they can help all institutions. This error was self-discovered and self-reported. We are asking the students that would have received financial aid to come back and reapply.

7. **Tuition Waivers (Marrero):** Ron Richards did an internal look. We look good – within the 2\%. We need to further utilize waivers as a recruitment tool.

8. **Non-profit Organizations (Marrero):** We want to be good partners and engage the community. However, we will need to balance requests of external nonprofits who want our faculty and staff to give and volunteer so they are not overwhelmed. We also need our faculty and staff to give to UWG because those give rates can impact our ability to recruit major gifts that are important to student scholarships and program support. Advancement and the President will draft an External Solicitation policy and will bring it to PAC for discussion.