Faculty Senate Budget Committee Minutes 2:00PM 24 September 2019 UCC Room 308 Approved 28 October 2019

Members Present: Conner Caldwell (SGA), Kala Crobarger (THSSON), James Schwab (COE), Cole Stratten (Budget Services), Michelle Hawkins (Student Affairs), Holly Sailers (Univ. Advancement), Jim Sutherland (Business & Finance), Heather Mbaye (COSS), Margaret Mitchell (COAH), Megumi Fujita (COSM), Leanne DeFoor (Senator, RCOB), Laurie Kimbrel (Senator, COE), Micheal Crafton (Interim President), David Jenks (Academic Affairs), Shelly Elman (Chair, Senator, COAH)

Absent: Marjorie Snipes (Senator, COSS), Jack Wei (RCOB), Blynne Olivieri (LIBR)

- I. The meeting was called to order at 2:03PM
- II. FY 20 Budget Update
 - a. President Crafton summarized the FY 20 budget allocation in positive terms. However, enrollment decreased by 5% (400-500 student lower than the previous year), which must result in a budget cut.
 - b. VP Sutherland stated that one-time overages in other areas will offset all cuts but \$615,000 (the result of the decrease in student enrollment is a \$3.1M cut. Business & Finance found ways to cut all but \$615,000.).
 - c. VP Sutherland distributed the FY 20 budget cut exercise document that showed the percentage of cuts each unit in the institution would contribute if cuts were applied.
 - i. The document is an exercise to prepare the institution for cuts in the FY 21 budget allocation.
 - ii. In FY 21, the institution will not have the offsetting overages to use toward a budget cut.
 - d. A steady decrease in undergraduate enrollment (semester credit hours) is the cause for the budget cuts.
 - i. In the past graduate enrollment has off set the decline in undergraduate enrollment.
 - 1. Now graduate enrollments are at their limit, and graduate students don't carry as many credit hours per semester as undergraduates do.
 - ii. We anticipate the same scenario for next year.
 - iii. High School student enrollment in the counties where our students come from are increasing, but it seems when they graduate they are going straight into the work force
 - 1. We'll have a report on where our potential students are going in mid-October. Shelly will place this on the agenda for the next meeting.

III. FY 21 Budget

- a. We should have a decent state allocation based on our enrollment last year.
 - i. Losing the last \$1.6M in e-Tuition will make that allocation not as decent.
 - 1. We have met our goal to retain all humans whose lines were funded through e-Tuition.
 - 2. Now we have to figure out how to re-allocate for those departments whose operating budgets were solely from e-Tuition funds.
 - ii. 35% of credit hours or more are online.
 - 1. Affordability is the key word at the BOR.

- 2. There is still a fight to have online students pay some student fees that would be a Campus Support Fee.
- 3. The argument is that we can't have the growing online courses without the brick and mortar campus.

The meeting was adjourned at 3:00PM.

Respectfully submitted by Shelly Elman

I. Purpose: to serve in an advisory capacity to the Vice President for University Advancement and Vice President of Business and Finance; to review the budget of the University and make recommendations regarding prioritization, distribution, and implementation to the President and the Vice Presidents of the University; and to consult on discussions concerning salaries and benefits.

Membership: four senators; seven faculty, one elected from each of the five colleges (COSM, COSS, COAH, RCOB, COE), the School of Nursing, and the Library; five administrators: the Director of Budget Services and one each appointed by the Provost, the Vice President for Student Affairs and Enrollment Management, the Vice President for Business and Finance, the Vice President for University Advancement; one student, appointed by SGA. (Total: 17)

Senator: Shelly Elman (COAH), Theatre, 2020, chair

Senator: Marjorie Snipes (COSS), 2020, Anthropology (NB: half AY, then Lisa Gezon for rest)

Senator: Leanne DeFoor (RCOB), At-large, 2021

Senator: Laurie Kimbrel (COE), Leadership, Research, and School Improvement, 2022

COSM Rep.: Megumi Fujita (COSM), 2021

COSS Rep.: Heather Mbaye (COSS), 2020

COAH Rep.: Margaret Mitchell (COAH), 2021

RCOB Rep.: Jack Wei (RCOB), 2020

COE Rep.: James Schwab (COE), 2021

THSSON Rep.: Kala Crobarger (THSSON), 2021

LIBR Rep.: Blynne Olivieri (LIBR), 2021 (T2)

Administrators: Liz Baker, Director of Budget Services; David Jenks, Provost and Vice President for Academic Affairs appointee, Michelle Hawkins, Vice President for Student Affairs and Enrollment Management appointee; Jim Sutherland, Vice President for Business and Finance; and Holly Sailers, Vice President for University Advancement representative