

**Approved, April 24, 2018**  
**Minutes of the Faculty Senate Budget Committee**

Leanne DeFoor, Chairman, Presiding  
February 5, 2018 at 2:00 PM  
Adamson Hall Conference Room

Members Present: Blynn Olivieri, Henry Zot, Matt George, Laura Caramanica, Tim Schroer, Ann Gaquere, Tom Jennings, Leanne DeFoor

Non-members present: Kyle Marrero

Members Absent: Scot Lingrell, Dave Fraboni, Andrea Stanfield, Shelley Elman, Tom Gainey, Liz Baker, Young Suh.

- I. The Chairman called the meeting to order at 2:08 PM.
- II. Approval of Prior Minutes - Upon motion and second, the motion to approve the November 30, 2017 Budget Committee Meeting Minutes passed unanimously.
- III. Old Business
  - A. Budget Update
    1. *Current Status of the Budget Request*
      - a) President Marrero updated the committee on the status of the budget request.
      - b) RCOB Design Funds were not in the Governor's Budget, but we are optimistic it will be included in the House version of the Budget. UWG has requested \$1.7 million in design funds for the new building.
      - c) There is a slight chance that a small amount of funding for merit increases will be included in the budget; however, it was not in the Governor's budget.
      - d) Tuition Increases – there may be approval of a 2.5% tuition increase that would result in approximately \$1 million recurring for UWG.
      - e) The first round of eTuition cuts will be effective on July 1, 2018.
      - f) On 3/29, the budget will be complete (the big check that goes to the system). Our formula growth would be approximately \$2.2 million recurring, best case scenario.
      - g) We projected that enrollment from Fall 2016 to Fall 2017 would be 13,520. That would generate \$325k to book, of which \$250k would be allocated to Promotion and Tenure. UWG had around a 7.8% drop from Fall to Spring. UWG's enrollments are essentially flat, which means next year, we will get only our formula allocation and possibly a tuition increase.
      - h) Starting with \$2.44 million (\$350k reallocated from eCampus/eCore). \$250k will go to Promotion and Tenure. We have \$2.3 million we need to cover before we get to our other needs.
      - i) Bottom line is that we are still in good shape, but things will feel tighter. Ultimately, the eTuition phase out saves students money.
      - j) We will have another update in March or April 2018.
    2. *Spans and Layers Analysis (Administration)*
      - a) The spans should be the number of direct reports, and the layers are the levels of administration.
      - b) Benchmarks –we have the lowest cost per FTE of our comparator group in the USG for administrative expenses.

- c) Levels 4-5 are Director and Assistant Director positions. 78 individuals have only 1 direct report, so we may have consolidations.

### 3. *Student Fees*

- a) President Marrero distributed a fee handout (see attached).
- b) All students pay a Special Institutional Fee of \$290, an International Fee of \$5, and a Tech Fee of \$55, for a total of \$350. Others have prorated fees for \$982 total.
- c) We are 10<sup>th</sup> from the top in comparison to the rest of the USG. All R1 universities and comparators and some of the regional universities are higher than UWG.)
- d) The Auxiliaries Pro Forma showed a \$809,158 loss. The Athletic Complex and Campus Center Fee adjusted to balance budget because of debt service, so we have requested an increase of these fees to cover that (\$18 for Athletic Complex and \$13 for Campus Center).
- e) Fee Analysis – President Marrero has presented it. The response was that it was “interesting” but there is opposition to renaming fees.
- f) Full Online Credit Hour Cost Comparison (eTuition reduction) - \$632 added in = lower total fees but shores up pro formas
- g) Probably can’t do anything for FY19 but hopefully UWG can do something for FY20.
- h) March 6<sup>th</sup> = budget hearing. President Marrero will present again.
- i) 50% of UWG undergraduate students take at least one 3-hour online course. 72% of undergraduate students take at least one online class over their four years at UWG.
- j) The cost to deliver a course online is approximately \$18.58 per credit hour. The \$42 new “electronic tech fee” will not work.

### 4. *Enrollment Projection*

- a) Discussion of compression was deferred to the January Committee Meeting because our meeting time was exhausted.

### B. Strategies to Address Compression

1. Need to develop a 3-5 year plan to determine what CUPA percentage UWG should stop at for across-the-board increases so that we can take steps toward addressing compression.
2. The urgency is somewhat alleviated by the fact that there likely will be no increases (or only very small ones) for the upcoming fiscal year.

IV. New Business - There was no new business introduced at the meeting.

V. The meeting was adjourned at 3:10 PM.